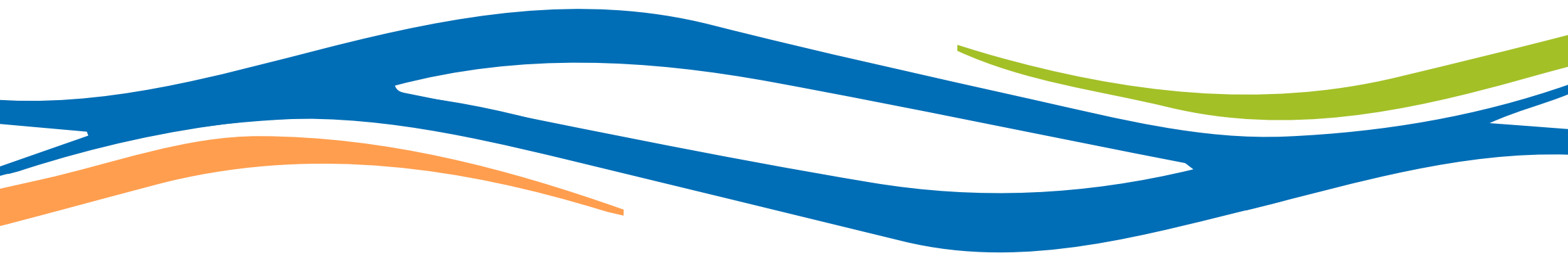


Federation Council Financial Plan



10 year Financial Plan





FEDERATION COUNCIL - 10 Year Plan Budget
Income Statement By Departments (to the nearest dollar)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/2026	2026/2027
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
GENERAL FUND										
General Manager										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	598,630	510,100	521,790	633,830	547,230	560,890	574,920	689,430	604,110	619,090
Net Operating Result	- 598,630	- 510,100	- 521,790	- 633,830	- 547,230	- 560,890	- 574,920	- 689,430	- 604,110	- 619,090
Media & Communication										
Income	7,000	7,100	7,200	7,300	7,500	7,700	7,900	8,100	8,300	8,500
Expenses	86,350	89,310	92,190	95,170	97,460	99,860	102,280	104,910	107,470	110,150
Net Operating Result	- 79,350	- 82,210	- 84,990	- 87,870	- 89,960	- 92,160	- 94,380	- 96,810	- 99,170	- 101,650
General Manager										
Income	7,000	7,100	7,200	7,300	7,500	7,700	7,900	8,100	8,300	8,500
Expenses	684,980	599,410	613,980	729,000	644,690	660,750	677,200	794,340	711,580	729,240
Net Operating Result	- 677,980	- 592,310	- 606,780	- 721,700	- 637,190	- 653,050	- 669,300	- 786,240	- 703,280	- 720,740
Corporate & Community Services										
Income	200,330	203,300	206,300	209,400	214,700	220,100	225,700	231,400	237,200	243,100
Expenses	282,920	291,020	299,180	307,500	315,160	323,000	331,010	339,200	347,570	356,130
Net Operating Result	- 82,590	- 87,720	- 92,880	- 98,100	- 100,460	- 102,900	- 105,310	- 107,800	- 110,370	- 113,030
Governance & Corporate Support										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	200,160	203,990	207,870	211,810	217,210	222,770	228,390	234,170	240,020	246,040
Net Operating Result	- 200,160	- 203,990	- 207,870	- 211,810	- 217,210	- 222,770	- 228,390	- 234,170	- 240,020	- 246,040
Customer & Community Services										
Income	273,960	277,900	282,000	286,100	293,400	300,900	308,500	316,200	324,100	332,100
Expenses	1,924,170	1,958,660	2,001,480	2,045,110	2,095,900	2,147,850	2,200,810	2,255,180	2,310,880	2,367,940
Net Operating Result	- 1,650,210	- 1,680,760	- 1,719,480	- 1,759,010	- 1,802,500	- 1,846,950	- 1,892,310	- 1,938,980	- 1,986,780	- 2,035,840



FEDERATION COUNCIL - 10 Year Plan Budget
Income Statement By Departments (to the nearest dollar)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/2026	2026/2027
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Information Technology										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	670,820	686,400	702,460	718,780	736,760	755,300	774,220	793,530	813,430	833,840
Net Operating Result	- 670,820	- 686,400	- 702,460	- 718,780	- 736,760	- 755,300	- 774,220	- 793,530	- 813,430	- 833,840
Corporate & Community Services										
Income	474,290	481,200	488,300	495,500	508,100	521,000	534,200	547,600	561,300	575,200
Expenses	3,078,070	3,140,070	3,210,990	3,283,200	3,365,030	3,448,920	3,534,430	3,622,080	3,711,900	3,803,950
Net Operating Result	- 2,603,780	- 2,658,870	- 2,722,690	- 2,787,700	- 2,856,930	- 2,927,920	- 3,000,230	- 3,074,480	- 3,150,600	- 3,228,750
Economic Development										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	159,250	144,620	148,180	151,830	155,660	159,570	163,580	167,680	171,880	176,170
Net Operating Result	- 159,250	- 144,620	- 148,180	- 151,830	- 155,660	- 159,570	- 163,580	- 167,680	- 171,880	- 176,170
Organisation Development										
Income	30,200	30,700	31,200	31,700	32,500	33,300	34,100	35,000	35,900	36,800
Expenses	63,210	65,150	67,180	69,270	71,010	72,830	74,620	76,490	78,430	80,430
Net Operating Result	- 33,010	- 34,450	- 35,980	- 37,570	- 38,510	- 39,530	- 40,520	- 41,490	- 42,530	- 43,630
Finance										
Income	14,707,420	14,927,900	15,152,000	15,379,400	15,763,700	16,157,800	16,561,400	16,975,600	17,399,900	17,835,000
Expenses	7,517,690	7,543,906	7,570,696	7,597,696	7,632,326	7,667,586	7,703,706	7,740,876	7,778,726	7,814,758
Net Operating Result	7,189,730	7,383,994	7,581,304	7,781,704	8,131,374	8,490,214	8,857,694	9,234,724	9,621,174	10,020,242
Finance & Organisation Development										
Income	14,737,620	14,958,600	15,183,200	15,411,100	15,796,200	16,191,100	16,595,500	17,010,600	17,435,800	17,871,800
Expenses	7,740,150	7,753,676	7,786,056	7,818,796	7,858,996	7,899,986	7,941,906	7,985,046	8,029,036	8,071,358
Net Operating Result	6,997,470	7,204,924	7,397,144	7,592,304	7,937,204	8,291,114	8,653,594	9,025,554	9,406,764	9,800,442



FEDERATION COUNCIL - 10 Year Plan Budget
Income Statement By Departments (to the nearest dollar)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/2026	2026/2027
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Infrastructure & Environment										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	389,990	401,960	414,280	426,890	437,610	448,530	459,770	471,250	483,070	495,130
Net Operating Result	- 389,990	- 401,960	- 414,280	- 426,890	- 437,610	- 448,530	- 459,770	- 471,250	- 483,070	- 495,130
Planning & Environment										
Income	448,320	455,000	461,800	468,700	480,400	492,300	504,600	517,200	530,100	543,400
Expenses	654,810	671,080	687,720	704,760	722,430	740,440	758,990	777,990	797,470	817,400
Net Operating Result	- 206,490	- 216,080	- 225,920	- 236,060	- 242,030	- 248,140	- 254,390	- 260,790	- 267,370	- 274,000
Parks & Facilities										
Income	2,347,230	2,699,300	2,463,500	2,500,200	2,562,800	2,626,700	2,692,400	2,759,800	2,828,800	2,899,300
Expenses	4,771,990	4,894,570	4,958,040	5,088,050	5,178,380	5,341,140	5,437,150	5,606,470	5,708,500	5,858,250
Net Operating Result	- 2,424,760	- 2,195,270	- 2,494,540	- 2,587,850	- 2,615,580	- 2,714,440	- 2,744,750	- 2,846,670	- 2,879,700	- 2,958,950
Roads & Infrastructure										
Income	5,758,465	7,607,472	4,402,384	4,328,089	4,410,917	4,495,568	4,582,432	4,671,120	4,762,420	4,855,844
Expenses	4,574,000	4,659,149	4,745,811	4,834,206	4,954,704	5,077,995	5,204,619	5,334,237	5,467,337	5,603,861
Net Operating Result	1,184,465	2,948,323	- 343,427	- 506,117	- 543,787	- 582,427	- 622,187	- 663,117	- 704,917	- 748,017
Infrastructure & Environment										
Income	8,554,015	10,761,772	7,327,684	7,296,989	7,454,117	7,614,568	7,779,432	7,948,120	8,121,320	8,298,544
Expenses	10,390,790	10,626,759	10,805,851	11,053,906	11,293,124	11,608,105	11,860,529	12,189,947	12,456,377	12,774,641
Net Operating Result	- 1,836,775	135,013	- 3,478,167	- 3,756,917	- 3,839,007	- 3,993,537	- 4,081,097	- 4,241,827	- 4,335,057	- 4,476,097
GENERAL FUND										
Income	23,772,925	26,208,672	23,006,384	23,210,889	23,765,917	24,334,368	24,917,032	25,514,420	26,126,720	26,754,044
Expenses	21,893,990	22,119,915	22,416,877	22,884,902	23,161,840	23,617,761	24,014,065	24,591,413	24,908,893	25,379,190
Net Operating Result	1,878,935	4,088,757	589,507	325,987	604,077	716,607	902,967	923,007	1,217,827	1,374,855



FEDERATION COUNCIL - 10 Year Plan Budget
Income Statement By Departments (to the nearest dollar)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/2026	2026/2027
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
STRONGER COMMUNITY FUND										
PMO										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	2,274,750	1,595,707	-	-	-	-	-	-	-	-
Net Operating Result	- 2,274,750	- 1,595,707	-	-	-	-	-	-	-	-
STRONGER COMMUNITY FUND										
Income	-	-	-	-	-	-	-	-	-	-
Expenses	2,274,750	1,595,707	-	-	-	-	-	-	-	-
Net Operating Result	- 2,274,750	- 1,595,707	-	-	-	-	-	-	-	-
DOMESTIC WASTE FUND										
Parks & Facilities										
Income	1,783,210	1,810,000	1,837,100	1,864,500	1,911,300	1,959,300	2,008,300	2,058,600	2,110,100	2,162,900
Expenses	1,781,550	1,808,730	1,836,330	1,864,250	1,910,900	1,958,780	2,007,780	2,058,120	2,109,670	2,162,460
Net Operating Result	1,660	1,270	770	250	400	520	520	480	430	440
DOMESTIC WASTE FUND										
Income	1,783,210	1,810,000	1,837,100	1,864,500	1,911,300	1,959,300	2,008,300	2,058,600	2,110,100	2,162,900
Expenses	1,781,550	1,808,730	1,836,330	1,864,250	1,910,900	1,958,780	2,007,780	2,058,120	2,109,670	2,162,460
Net Operating Result	1,660	1,270	770	250	400	520	520	480	430	440
WATER FUND										
Water										
Income	4,796,560	4,868,680	4,941,790	5,016,010	5,094,750	5,174,640	5,255,780	5,338,180	5,422,070	5,507,160
Expenses	3,132,510	3,193,590	3,687,169	3,750,530	3,833,579	3,918,339	4,005,219	4,094,059	4,185,399	4,278,520
Net Operating Result	1,664,050	1,675,090	1,254,621	1,265,481	1,261,171	1,256,301	1,250,561	1,244,121	1,236,671	1,228,641



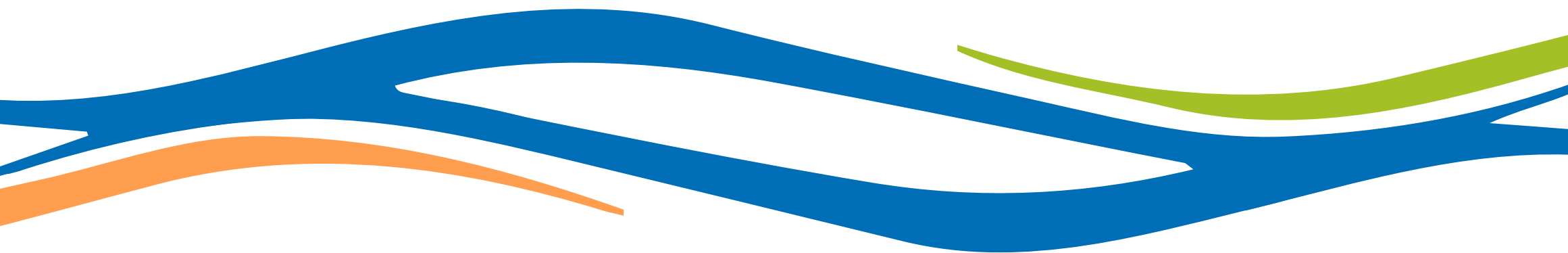
FEDERATION COUNCIL - 10 Year Plan Budget
Income Statement By Departments (to the nearest dollar)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/2026	2026/2027
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
WATER FUND										
Income	4,796,560	4,868,680	4,941,790	5,016,010	5,094,750	5,174,640	5,255,780	5,338,180	5,422,070	5,507,160
Expenses	3,132,510	3,193,590	3,687,169	3,750,530	3,833,579	3,918,339	4,005,219	4,094,059	4,185,399	4,278,520
Net Operating Result	1,664,050	1,675,090	1,254,621	1,265,481	1,261,171	1,256,301	1,250,561	1,244,121	1,236,671	1,228,641
SEWERAGE FUND										
SEWERAGE										
Income	4,466,236	4,533,300	4,601,400	4,670,500	4,787,300	4,907,000	5,029,700	5,155,600	5,284,300	5,416,500
Expenses	3,163,880	3,216,414	3,270,090	3,323,424	3,397,586	3,473,343	3,550,950	3,629,486	3,710,163	3,790,922
Net Operating Result	1,302,356	1,316,886	1,331,310	1,347,076	1,389,714	1,433,657	1,478,750	1,526,114	1,574,137	1,625,578
SEWERAGE FUND										
Income	4,466,236	4,533,300	4,601,400	4,670,500	4,787,300	4,907,000	5,029,700	5,155,600	5,284,300	5,416,500
Expenses	3,163,880	3,216,414	3,270,090	3,323,424	3,397,586	3,473,343	3,550,950	3,629,486	3,710,163	3,790,922
Net Operating Result	1,302,356	1,316,886	1,331,310	1,347,076	1,389,714	1,433,657	1,478,750	1,526,114	1,574,137	1,625,578
CONSOLIDATED FUND										
Income	34,818,931	37,420,652	34,386,674	34,761,899	35,559,267	36,375,308	37,210,812	38,066,800	38,943,190	39,840,604
Expenses	32,246,680	31,934,356	31,210,466	31,823,105	32,303,905	32,968,223	33,578,015	34,373,078	34,914,126	35,611,091
Net Operating Result	2,572,251	5,486,296	3,176,207	2,938,793	3,255,361	3,407,084	3,632,797	3,693,721	4,029,064	4,229,513

4 year

Capital Works Program

This document does not include the Stronger Communities Major Projects or projects funded from the amalgamation implementation fund.



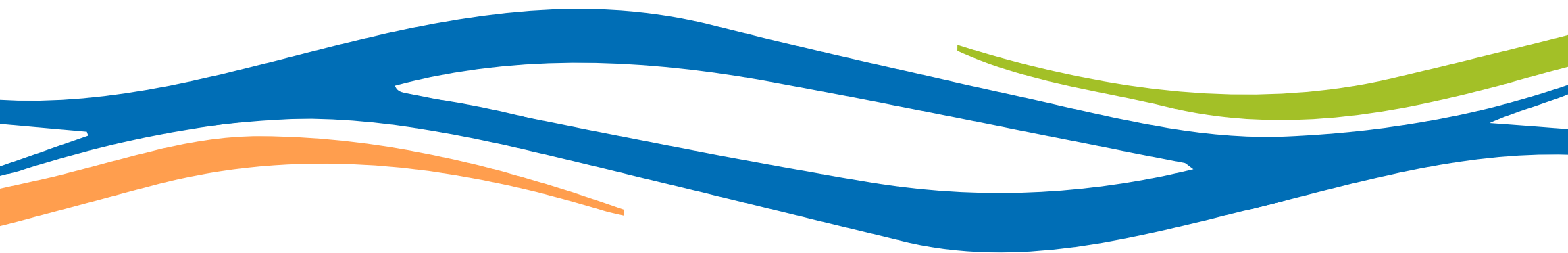
Job description		Type	Funding Source	2017-18	2018-19	2019-20	2020-21	
General Fund								
Aged & Disability	Implement Disability Access and Inclusion Plan Study/Plan	Expansion	General Revenue	40,000	0	0	0	
Bridge	Bridge Structural Assessment Program	Renewal	General Revenue	15,000	0	15,000	0	
	Local Road Bridge/ Culvert Improvement	Renewal	General Revenue/ Grant 1:1	0	250,000	0	0	
	Local Road Bridge/ Culvert Improvement	Upgrade	General Revenue	0	0	150,000	150,000	
Buildings	Ball Park Caravan Park Lease Agreement Requirements	Renewal	General Revenue	50,000	0	0	0	
	Corowa Depot Master Plan	Renewal	General Revenue	20,000	0	0	0	
	Depot Corowa Upgrade	Renewal	General Revenue	50,000	55,000	55,000	55,000	
	Depot Urana Masterplan	Renewal	General Revenue	15,000	0	0	0	
	Howlong Preschool Building Extension Project	Expansion	Reserves - Internal	100,000	0	0	0	
	Insurance Claims Under Excess	Renewal	General Revenue	16,000	16,000	16,000	16,000	
	Office Lift Corowa	Expansion	General Revenue	300,000	0	0	0	
	Offices Upgrade Corowa	Renewal	General Revenue	25,000	0	0	0	
	Offices Upgrade Urana	Renewal	General Revenue	10,000	0	0	0	
	Required Building Renewal Fund	Renewal	General Revenue	145,000	150,000	155,000	160,000	
	Caravan Park Precinct Urana	5 Double Carports	Expansion	General Revenue	0	0	25,000	0
		Cabin Replacement	Renewal	General Revenue	0	55,000	0	0
Masterplan (Review & Update) - Caravan Park / Victoria Park Precinct		Renewal	General Revenue	35,000	0	0	0	
TV Access Installation		Upgrade	General Revenue	30,000	0	0	0	
Cemetery Sprinkler System	Mulwala - Cemetery Sprinkler System	Expansion	General Revenue	15,000	0	0	0	
Economic Services	Rowers Park Cafe	Expansion	Lease Revenue	0	472,000	0	0	
Footpaths	Corowa to Mulwala Cycleway	Expansion	Grant Application	0	2,300,000	0	0	
	Cycleway to access Corowa Golf Club	Expansion	Reserves - Internal	0	80,000	0	0	
	Mulwala - Melbourne St (Inglis to Havelock)	Expansion	General Revenue	0	80,000	0	0	
	Pamp/Cycleways Upgrades	Expansion	General Revenue/ Grant 1:1	0	40,000	40,000	40,000	
	Restoration program as per asset schedule	Renewal	General Revenue	750,000	105,000	185,000	185,000	
Governance	Software Compliance Register LGSS	Expansion	General Revenue	5,000	0	0	0	
Industrial Land	Howlong Industrial Park	Expansion	Loan Funds/ Sales	500,000	0	0	0	
Information Technology	IT Equipment	Renewal	General Revenue	107,539	47,575	76,975	64,575	
	Office Equipment	Renewal	General Revenue	76,700	12,000	15,800	2,000	
	Radio Network/ Units Upgrade	Renewal	General Revenue	0	50,000	25,000	0	
Kerb & Guttering	K&G - Expansion	Expansion	General Revenue	60,000	100,000	95,000	95,000	
	K&G - Renewal	Renewal	General Revenue	350,000	100,000	50,000	50,000	
Land	Rural Fire Service Land & Sheds	Expansion	Rural Fire Services	20,000	100,000	100,000	100,000	
Land Improvement	Corowa Lagoon Upgrade	Renewal	General Revenue	15,000	15,000	15,000	15,000	
	Corowa Lawn Cemetery Upgrade Lake	Upgrade	General Revenue	10,000	0	0	0	
Plant & Equipment	Corowa - Lions Park River St Sprinkler System	Expansion	General Revenue	35,000	0	0	0	
	Corowa - Message Board (Fixed)	Expansion	General Revenue	50,000	0	0	0	
	Light Fleet Replacement Program	Renewal	General Revenue/ Reserves Internal	240,000	245,000	250,000	255,000	
	Road Traffic Counters	Renewal	General Revenue	5,000	5,000	5,000	0	
	Smaller Communities Tourism Signage	Renewal	General Revenue	15,000	0	0	0	
	Works Plant Replacement Program	Renewal	General Revenue/ Reserves Internal	1,200,000	812,000	828,000	844,000	

	Job description	Type	Funding Source	2017-18	2018-19	2019-20	2020-21
Recreation & Culture	Aquatic Centre Project Urana - Pump Shed, Track Reseal, etc	Renewal	General Revenue	35,000	0	0	0
	Basketball Rings & Pads (Youth)	Expansion	General Revenue	8,000	8,000	0	0
	Corowa - Lions Park boating facilities	Expansion	General Revenue	245,000	0	0	0
	Corowa - Recreation BMX Track (remodel)	Renewal	General Revenue	20,000	0	0	0
	Howlong Lowe Square Playground	Reserve Internal	General Revenue	120,000	0	0	0
	Howlong Memorial Park Playground Equipment	Reserve	General Revenue	75,000	0	0	0
	Lonsdale Reserve Master Plan (implementation of next stage)	Renewal	General Revenue	600,000	0	0	0
	Public Art Trail-Structures Urana & Other Villages	Expansion	General Revenue	30,000	90,000	30,000	0
	Rehabilitation of Rowers Park wall (repair)	Renewal	General Revenue	75,000	0	0	0
	Staged Implementation Recreation Strategy	Renewal	General Revenue	65,000	65,000	40,000	40,000
Regional Roads	Urana Toilet Macknight Park	Renewal	General Revenue	0	75,000	0	0
	RMS Funded - CapEx Projects	Renewal	RMS Block	138,000	177,000	177,000	177,000
	RMS Funded - Daysdale - Walbundrie Causeway Project	Renewal	RMS Block	213,000	0	0	0
	RMS Funded - Repair Roads (2017/18 : Federation Way - Boree Ck Rd to Spraydon Rd; Lat	Renewal	RMS Block/Repair 1:1	610,000	610,000	610,000	610,000
Rural Sealed Roads	RMS Reseal/ Resheet/ H.Patching	Renewal	RMS Block	426,000	600,000	600,000	600,000
	Back Berrigan Road	Renewal	Roads to Recovery	829,825	0	0	0
	Balldale Main Intersection	Renewal	Roads to Recovery	250,000	0	0	0
	Boree Creek Freight Link - Fixing Country Roads Program	Renewal	Grant Application	0	1,330,000	0	0
	Bull Plain Road	Renewal	General Revenue	365,000	0	0	0
	Freyers Road	Renewal	General Revenue	400,000	0	0	0
	Howlong/Burrumbuttock Roads	Renewal	Roads to Recovery	700,000	0	0	0
	Redlands Road	Renewal	Roads to Recovery	207,000	0	0	0
	Reseal/ Heavy Patching Program	Renewal	General Revenue	884,000	600,000	800,000	800,000
	TBA	Renewal	General Revenue	0	150,000	0	0
	TBA	Renewal	Roads to Recovery	0	993,413	0	0
	Various drainage and other improvements	Upgrade	General Revenue	100,000	100,000	100,000	100,000
	Rural Unsealed roads	Resheet Program	Renewal	General Revenue	1,300,000	605,000	585,000
Various drainage and other improvements		Upgrade	General Revenue	100,000	50,000	50,000	50,000
Saleyards	Masterplan Works	Upgrade	Operations	0	500,000	0	0
	Transfer to Reserve	Upgrade	Operations	100,000	0	100,000	100,000
Sealed Car Park	Medical Centre Urana	Expansion	General Revenue	0	18,750	0	0
	TBA	Expansion	General Revenue	0	0	25,000	25,000
Stormwater Projects	Corowa Drainage & Flood Study/Plans	Renewal	General Revenue	160,000	0	0	0
	Drainage/ Culverts/ Stormwater Mains	Renewal	General Revenue	100,000	0	0	180,000
	Howlong Drainage & Flood Study/Plans	Renewal	General Revenue	0	0	160,000	0
	Mulwala Drainage & Flood Study/Plans	Renewal	General Revenue	0	160,000	0	0
	Urana Drainage Strategy	Renewal	General Revenue	40,000	0	0	0
Traffic Facilities	Village Communities Drainage Strategies	Renewal	General Revenue	0	0	0	120,000
	Roads Safety Projects	Renewal	RMS Funded	10,120	0	0	0
	Signage (Directional)	Expansion	General Revenue	25,000	10,000	10,000	10,000
Urana (Cont.) Flood Mitigation	Urana Flood Implementation - Other Works	Renewal	Grant / Revenue 6:1	245,000	0	0	0

Job description		Type	Funding Source	2017-18	2018-19	2019-20	2020-21
Urban Sealed Roads	Corowa - Railway St - Upgrade/Seal	Renewal	General Revenue	216,000	0	0	0
	Corowa - Urban Design Framework	Upgrade	General Revenue	600,000	0	0	0
	Corowa Cadell St - Hume St - Seal & Turnaround	Renewal	General Revenue	52,000	0	0	0
	Howlong - Hammer St	Upgrade	General Revenue	40,000	0	0	0
	Howlong - Hawkins St - Sturt to Hammer	Renewal	General Revenue	180,000	0	0	0
	Mulwala - Melbourne St - Roads & Associated Works	Renewal	General Revenue	265,000	0	0	0
	Mulwala - Melbourne St - Roads & Associated Works	Renewal	RMS State Roads	390,000	0	0	0
	TBA	Renewal	General Revenue	0	100,000	250,000	250,000
Urban Streets Reseal Program	Renewal	General Revenue	446,000	446,000	500,000	500,000	
Water (Non-Potable) General	Balldale - Mains - Non potable supply tags	Expansion	Council Revenue	2,000	0	0	0
	Balldale - Reservoir - Roof	Renewal	Council Revenue	20,000	0	0	0
	Balldale - Reservoir - Site rehab	Renewal	Council Revenue	10,000	0	0	0
General Fund Total				15,002,184	11,777,738	6,138,775	6,178,575
Sewer							
Sewerage Equipment	Sewer Camera	Renewal	Sewerage Reserve	40,000	0	0	0
	Telemetry	Renewal	Sewerage Reserve	35,000	35,000	35,000	35,000
Sewerage Mains	Reline	Renewal	Sewerage Reserve	0	0	150,000	0
	Works	Renewal	Sewerage Reserve	50,000	50,000	50,000	50,000
Sewerage Pump Stations	Corowa	Renewal	Sewerage Reserve	265,000	255,000	120,000	105,000
	Howlong	Upgrade	Sewerage Reserve	35,000	0	0	0
	Howlong	Renewal	Sewerage Reserve	237,000	120,000	80,000	80,000
	Mulwala	Renewal	Sewerage Reserve	260,000	285,000	235,000	240,000
	Oaklands	Expansion	Sewerage Reserve	15,000	5,000	5,000	5,000
	Oaklands	Renewal	Sewerage Reserve	0	35,000	0	35,000
	Pump wells	Renewal	Sewerage Reserve	60,000	60,000	60,000	60,000
	Urana	Expansion	Sewerage Reserve	30,000	5,000	5,000	5,000
Urana	Renewal	Sewerage Reserve	35,000	0	35,000	0	
Sewerage Strategic Planning	Study/Plan	Renewal	Sewerage Reserve	155,000	100,000	100,000	100,000
Sewerage Treatment Works	Corowa	Expansion	Sewerage Reserve	250,000	0	0	0
	Corowa	Renewal	Sewerage Reserve	180,000	75,000	75,000	70,000
	Corowa	Upgrade	Sewerage Reserve	0	250,000	0	0
	Howlong	Expansion	Sewerage Reserve	1,000,000	0	0	0
	Howlong	Renewal	Sewerage Reserve	54,000	10,000	30,000	70,000
	Mulwala	Renewal	Sewerage Reserve	157,500	80,000	45,000	40,000
	Mulwala	Upgrade	Sewerage Reserve	0	40,000	0	0
	Oaklands	Expansion	Sewerage Reserve	20,000	0	0	0
	Oaklands	Renewal	Sewerage Reserve	10,000	0	0	0
	Urana	Expansion	Sewerage Reserve	20,000	0	0	0
Urana	Renewal	Sewerage Reserve	10,000	0	0	0	
Sewer Total				2,918,500	1,405,000	1,025,000	895,000

Job description		Type	Funding Source	2017-18	2018-19	2019-20	2020-21
Water Fund							
Water Equipment	Plant & Equipment	Renewal	Water Reserve	10,000	0	0	0
	Telemetry	Renewal	Water Reserve	120,000	40,000	40,000	40,000
Water Mains	Corowa	Renewal	Water Reserve	712,500	322,500	415,000	380,000
	Howlong	Renewal	Water Reserve	165,000	310,000	490,000	345,000
	Mulwala	Renewal	Water Reserve	55,000	210,000	0	0
Water Pump Stations/ Intake	Corowa	Renewal	Water Reserve	242,000	130,000	95,000	30,000
	Howlong	Renewal	Water Reserve	55,000	0	0	0
	Mulwala	Renewal	Water Reserve	30,000	0	0	0
Water Reservoirs	Corowa	Renewal	Water Reserve	8,000	0	15,000	15,000
	Howlong	Renewal	Water Reserve	59,000	50,000	0	0
	Mulwala	Renewal	Water Reserve	48,000	0	0	0
Water Strategic Planning	Study/Plan	Renewal	Water Reserve	135,000	90,000	90,000	90,000
Water Treatment Plant	Corowa	Renewal	Water Reserve	165,000	45,000	60,000	125,000
	Howlong	Renewal	Water Reserve	349,000	810,000	70,000	55,000
	Mulwala	Renewal	Water Reserve	380,000	425,000	7,530,000	7,535,000
	Mulwala	Renewal	Water Reserve	25,000	0	0	0
	Plant & Equipment	Renewal	Water Reserve	15,000	15,000	15,000	15,000
Water Fund Total				2,573,500	2,447,500	8,820,000	8,630,000

10 year Cash Flow





FEDERATION COUNCIL - 10 Year Plan Budget
Cash Flows statement (to the nearest dollar)

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
GENERAL										
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	7,656,390	7,771,100	7,887,700	8,006,100	8,206,100	8,411,200	8,621,400	8,837,000	9,057,900	9,284,400
User Charges & Fees	3,355,780	3,406,679	3,458,491	3,511,276	3,598,454	3,687,425	3,778,879	3,872,537	3,968,577	4,066,811
Investments & Interest Revenue Received	434,000	440,500	447,100	453,800	465,200	476,800	488,700	501,000	513,500	526,300
Grants & Contributions	12,109,385	14,120,993	10,736,593	10,756,113	11,000,463	11,250,843	11,507,353	11,770,183	12,039,743	12,315,733
Other	462,370	469,400	476,500	483,600	495,800	508,200	520,900	533,900	547,200	560,900
Payments:										
Employee Benefits & On-Costs	(9,334,380)	(9,581,840)	(9,822,080)	(10,068,240)	(10,320,090)	(10,578,310)	(10,842,780)	(11,113,980)	(11,392,010)	(11,676,760)
Materials & Contracts	(2,451,650)	(2,493,030)	(2,505,170)	(2,581,890)	(2,637,970)	(2,765,400)	(2,825,360)	(2,957,640)	(3,021,420)	(3,132,470)
Borrowing Costs	(242,010)	(230,046)	(218,237)	(204,258)	(190,570)	(176,474)	(161,706)	(145,858)	(129,861)	(112,182)
Other	(2,742,930)	(2,675,900)	(2,716,100)	(2,856,700)	(2,825,500)	(2,895,700)	(2,967,500)	(3,141,300)	(3,116,800)	(3,194,000)
Net Cash provided (or used in) Operating Activities	9,246,955	11,227,856	7,744,797	7,499,801	7,791,887	7,918,584	8,119,886	8,155,841	8,466,829	8,638,732
Cash Flows from Investing Activities										
Receipts:										
Sale of Real Estate Assets	50,000	50,800	51,600	52,400	53,700	55,100	56,400	57,800	59,200	60,700
Payments:										
Purchase of Infrastructure, Property, Plant & Equipment	(15,002,184)	(11,777,738)	(6,138,775)	(6,178,575)	(6,209,000)	(6,240,000)	(6,271,000)	(6,302,000)	(6,334,000)	(6,366,000)
Net Cash provided (or used in) Investing Activities	(14,952,184)	(11,726,938)	(6,087,175)	(6,126,175)	(6,155,300)	(6,184,900)	(6,214,600)	(6,244,200)	(6,274,800)	(6,305,300)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	1,600,000	0	0	0	0	0	0	0	0	0
Payments:										
Repayment from Borrowings & Advances	(278,730)	(290,899)	(302,910)	(317,094)	(330,990)	(345,297)	(360,280)	(376,344)	(392,562)	(407,467)
Net Cash provided (or used in) Financing Activities	1,321,270	(290,899)	(302,910)	(317,094)	(330,990)	(345,297)	(360,280)	(376,344)	(392,562)	(407,467)
Net Increase/(Decrease) in Cash & Cash Equivalents	(4,383,959)	(789,981)	1,354,712	1,056,532	1,305,597	1,388,387	1,545,007	1,535,297	1,799,467	1,925,965
plus: Cash & Cash Equivalents - beginning of year	9,693,927	5,309,968	4,519,987	5,874,699	6,931,231	8,236,828	9,625,215	11,170,222	12,705,518	14,504,985
Cash & Cash Equivalents - end of the year	5,309,968	4,519,987	5,874,699	6,931,231	8,236,828	9,625,215	11,170,222	12,705,518	14,504,985	16,430,950
plus: Investments on hand - end of year	0	0	0	0	0	0	0	0	0	0
Total Cash, Cash Equivalents & Investments	5,309,968	4,519,987	5,874,699	6,931,231	8,236,828	9,625,215	11,170,222	12,705,518	14,504,985	16,430,950



FEDERATION COUNCIL - 10 Year Plan Budget
Cash Flows statement (to the nearest dollar)

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
STRONGER COMMUNITY FUND										
Cash Flows from Operating Activities										
<u>Receipts:</u>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	0	0	0	0	0	0	0	0	0	0
Investments & Interest Revenue Received	0	0	0	0	0	0	0	0	0	0
Grants & Contributions	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Employee Benefits & On-Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	(2,271,750)	(1,595,707)	0	0	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Other	(3,000)	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	(2,274,750)	(1,595,707)	0	0	0	0	0	0	0	0
Cash Flows from Investing Activities										
<u>Receipts:</u>										
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Purchase of Infrastructure, Property, Plant & Equipment	(3,696,979)	(5,735,120)	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(3,696,979)	(5,735,120)	0	0	0	0	0	0	0	0
Cash Flows from Financing Activities										
<u>Receipts:</u>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Repayment from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,971,729)	(7,330,827)	0	0	0	0	0	0	0	0
plus: Cash & Cash Equivalents - beginning of year	13,302,556	7,330,827	0	0	0	0	0	0	0	0
Cash & Cash Equivalents - end of the year	7,330,827	0	0	0	0	0	0	0	0	0
plus: Investments on hand - end of year	0	0	0	0	0	0	0	0	0	0
Total Cash, Cash Equivalents & Investments	7,330,827	0	0	0	0	0	0	0	0	0



FEDERATION COUNCIL - 10 Year Plan Budget
Cash Flows statement (to the nearest dollar)

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
DOMESTIC WASTE										
Cash Flows from Operating Activities										
<u>Receipts:</u>										
Rates & Annual Charges	1,696,050	1,721,500	1,747,300	1,773,400	1,817,900	1,863,500	1,910,100	1,957,800	2,006,700	2,056,800
User Charges & Fees	0	0	0	0	0	0	0	0	0	0
Investments & Interest Revenue Received	12,000	12,200	12,400	12,600	13,000	13,400	13,800	14,200	14,600	15,000
Grants & Contributions	75,160	76,300	77,400	78,500	80,400	82,400	84,400	86,600	88,800	91,100
Other	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Employee Benefits & On-Costs	(38,960)	(39,930)	(40,930)	(41,950)	(43,000)	(44,080)	(45,180)	(46,320)	(47,470)	(48,660)
Materials & Contracts	(1,742,590)	(1,768,800)	(1,795,400)	(1,822,300)	(1,867,900)	(1,914,700)	(1,962,600)	(2,011,800)	(2,062,200)	(2,113,800)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,660	1,270	770	250	400	520	520	480	430	440
Cash Flows from Investing Activities										
<u>Receipts:</u>										
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Purchase of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	0	0	0	0	0	0	0	0	0	0
Cash Flows from Financing Activities										
<u>Receipts:</u>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Repayment from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	1,660	1,270	770	250	400	520	520	480	430	440
plus: Cash & Cash Equivalents - beginning of year	42,761	44,421	45,691	46,461	46,711	47,111	47,631	48,151	48,631	49,061
Cash & Cash Equivalents - end of the year	44,421	45,691	46,461	46,711	47,111	47,631	48,151	48,631	49,061	49,501
plus: Investments on hand - end of year	0	0	0	0	0	0	0	0	0	0
Total Cash, Cash Equivalents & Investments	44,421	45,691	46,461	46,711	47,111	47,631	48,151	48,631	49,061	49,501



FEDERATION COUNCIL - 10 Year Plan Budget
Cash Flows statement (to the nearest dollar)

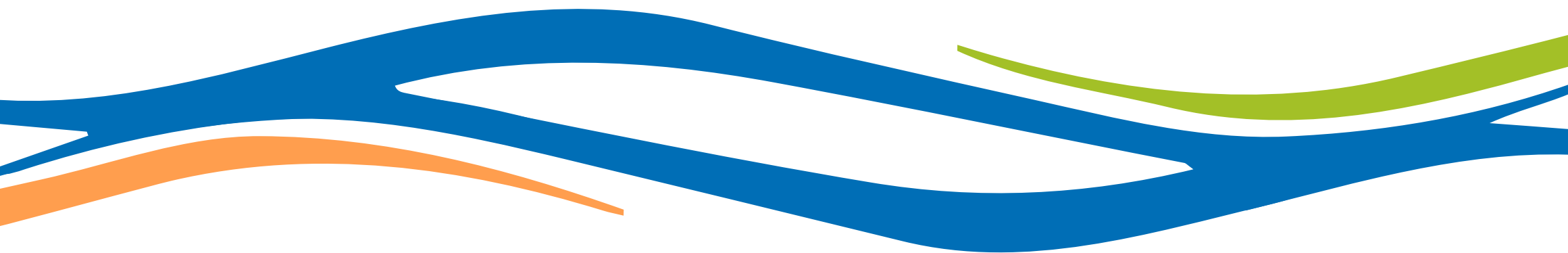
	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
WATER										
Cash Flows from Operating Activities										
<u>Receipts:</u>										
Rates & Annual Charges	596,560	605,480	614,560	623,800	631,910	640,090	648,440	656,860	665,360	673,930
User Charges & Fees	3,805,000	3,862,100	3,920,030	3,978,810	4,039,540	4,101,250	4,163,840	4,227,420	4,292,010	4,357,530
Investments & Interest Revenue Received	250,000	253,800	257,600	261,500	268,100	274,800	281,600	288,600	295,800	303,200
Grants & Contributions	115,000	116,800	118,600	120,400	122,900	125,400	128,000	130,600	133,300	136,000
Other	30,000	30,500	31,000	31,500	32,300	33,100	33,900	34,700	35,600	36,500
<u>Payments:</u>										
Employee Benefits & On-Costs	(992,590)	(1,017,440)	(1,042,890)	(1,069,030)	(1,095,740)	(1,123,130)	(1,151,210)	(1,180,010)	(1,209,570)	(1,239,760)
Materials & Contracts	(1,997,920)	(2,031,850)	(2,066,160)	(2,101,080)	(2,153,720)	(2,207,290)	(2,262,290)	(2,318,530)	(2,376,310)	(2,435,240)
Borrowing Costs	0	0	(298,685)	(293,318)	(287,735)	(281,926)	(275,882)	(269,595)	(263,053)	(256,247)
Other	(142,000)	(144,300)	(146,600)	(148,900)	(152,600)	(156,400)	(160,200)	(164,000)	(168,000)	(172,000)
Net Cash provided (or used in) Operating Activities	1,664,050	1,675,090	1,387,455	1,403,682	1,404,955	1,405,894	1,406,198	1,406,045	1,405,137	1,403,913
Cash Flows from Investing Activities										
<u>Receipts:</u>										
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>										
Purchase of Infrastructure, Property, Plant & Equipment	(2,573,500)	(2,447,500)	(8,820,000)	(8,630,000)	(1,130,000)	(1,136,000)	(1,142,000)	(1,148,000)	(1,154,000)	(1,160,000)
Net Cash provided (or used in) Investing Activities	(2,573,500)	(2,447,500)	(8,820,000)	(8,630,000)	(1,130,000)	(1,136,000)	(1,142,000)	(1,148,000)	(1,154,000)	(1,160,000)
Cash Flows from Financing Activities										
<u>Receipts:</u>										
Proceeds from Borrowings & Advances	0	0	7,500,000	4,500,000	0	0	0	0	0	0
<u>Payments:</u>										
Repayment from Borrowings & Advances	0	0	(132,835)	(138,201)	(143,785)	(149,593)	(155,637)	(161,925)	(168,467)	(175,273)
Net Cash provided (or used in) Financing Activities	0	0	7,367,165	4,361,799	(143,785)	(149,593)	(155,637)	(161,925)	(168,467)	(175,273)
Net Increase/(Decrease) in Cash & Cash Equivalents	(909,450)	(772,410)	(65,379)	(2,864,520)	131,171	120,301	108,561	96,121	82,671	68,641
plus: Cash & Cash Equivalents - beginning of year	6,697,038	5,787,588	5,015,178	4,949,799	2,085,279	2,216,450	2,336,750	2,445,311	2,541,431	2,624,102
Cash & Cash Equivalents - end of the year	5,787,588	5,015,178	4,949,799	2,085,279	2,216,450	2,336,750	2,445,311	2,541,431	2,624,102	2,692,742
plus: Investments on hand - end of year	0	0	0	0	0	0	0	0	0	0
Total Cash, Cash Equivalents & Investments	5,787,588	5,015,178	4,949,799	2,085,279	2,216,450	2,336,750	2,445,311	2,541,431	2,624,102	2,692,742



FEDERATION COUNCIL - 10 Year Plan Budget
Cash Flows statement (to the nearest dollar)

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
SEWERAGE										
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	3,326,816	3,376,700	3,427,400	3,478,900	3,565,800	3,655,000	3,746,300	3,840,000	3,935,900	4,034,400
User Charges & Fees	787,000	798,800	810,800	822,900	843,500	864,600	886,200	908,400	931,100	954,400
Investments & Interest Revenue Received	231,000	234,500	238,000	241,600	247,700	253,900	260,300	266,900	273,600	280,400
Grants & Contributions	121,420	123,300	125,200	127,100	130,300	133,500	136,900	140,300	143,700	147,300
Other	0	0	0	0	0	0	0	0	0	0
Payments:										
Employee Benefits & On-Costs	(950,910)	(974,690)	(999,090)	(1,024,090)	(1,049,660)	(1,075,960)	(1,102,830)	(1,130,450)	(1,158,730)	(1,187,620)
Materials & Contracts	(1,894,280)	(1,925,371)	(1,956,812)	(1,988,625)	(2,039,308)	(2,091,262)	(2,144,396)	(2,198,820)	(2,254,823)	(2,310,840)
Borrowing Costs	(192,690)	(188,353)	(184,188)	(178,709)	(173,318)	(167,521)	(161,724)	(154,616)	(147,410)	(139,662)
Other	(126,000)	(128,000)	(130,000)	(132,000)	(135,300)	(138,600)	(142,000)	(145,600)	(149,200)	(152,800)
Net Cash provided (or used in) Operating Activities	1,302,356	1,316,886	1,331,310	1,347,076	1,389,714	1,433,657	1,478,750	1,526,114	1,574,137	1,625,578
Cash Flows from Investing Activities										
Receipts:										
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Infrastructure, Property, Plant & Equipment	(2,918,500)	(1,405,000)	(1,025,000)	(895,000)	(899,000)	(903,000)	(908,000)	(913,000)	(918,000)	(923,000)
Net Cash provided (or used in) Investing Activities	(2,918,500)	(1,405,000)	(1,025,000)	(895,000)	(899,000)	(903,000)	(908,000)	(913,000)	(918,000)	(923,000)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment from Borrowings & Advances	(57,610)	(61,943)	(66,108)	(71,587)	(76,978)	(82,776)	(88,572)	(95,680)	(102,886)	(110,635)
Net Cash provided (or used in) Financing Activities	(57,610)	(61,943)	(66,108)	(71,587)	(76,978)	(82,776)	(88,572)	(95,680)	(102,886)	(110,635)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,673,754)	(150,057)	240,202	380,489	413,736	447,881	482,178	517,434	553,251	591,943
plus: Cash & Cash Equivalents - beginning of year	6,059,655	4,385,901	4,235,844	4,476,046	4,856,535	5,270,271	5,718,152	6,200,330	6,717,764	7,271,015
Cash & Cash Equivalents - end of the year	4,385,901	4,235,844	4,476,046	4,856,535	5,270,271	5,718,152	6,200,330	6,717,764	7,271,015	7,862,958
plus: Investments on hand - end of year	0	0	0	0	0	0	0	0	0	0
Total Cash, Cash Equivalents & Investments	4,385,901	4,235,844	4,476,046	4,856,535	5,270,271	5,718,152	6,200,330	6,717,764	7,271,015	7,862,958

10 year Income Statements



	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
GENERAL										
Income from Continuing Operations										
<i>Revenue:</i>										
Rates & Annual Charges	7,656,390	7,771,100	7,887,700	8,006,100	8,206,100	8,411,200	8,621,400	8,837,000	9,057,900	9,284,400
User Charges & Fees	3,355,780	3,406,679	3,458,491	3,511,276	3,598,454	3,687,425	3,778,879	3,872,537	3,968,577	4,066,811
Interest & Investment Revenue	434,000	440,500	447,100	453,800	465,200	476,800	488,700	501,000	513,500	526,300
Other Revenues	462,370	469,400	476,500	483,600	495,800	508,200	520,900	533,900	547,200	560,900
Grants & Contributions provided for Operating Purposes	10,734,265	9,872,393	10,005,993	10,141,413	10,370,263	10,604,843	10,845,153	11,091,383	11,343,943	11,602,633
Grants & Contributions provided for Capital Purposes	1,375,120	4,248,600	730,600	614,700	630,200	646,000	662,200	678,800	695,800	713,100
<i>Other Income:</i>										
Net gains from the disposal of assets	50,000	50,800	51,600	52,400	53,700	55,100	56,400	57,800	59,200	60,700
Total Income from Continuing Operations	24,067,925	26,259,472	23,057,984	23,263,289	23,819,717	24,389,568	24,973,632	25,572,420	26,186,120	26,814,844
Expenses from Continuing Operations										
Employee Benefits & On-Costs	9,334,380	9,581,840	9,822,080	10,068,240	10,320,090	10,578,310	10,842,780	11,113,980	11,392,010	11,676,760
Borrowing Costs	242,010	230,046	218,237	204,258	190,570	176,474	161,706	145,858	129,861	112,182
Materials & Contracts	2,451,650	2,493,030	2,505,170	2,581,890	2,637,970	2,765,400	2,825,360	2,957,640	3,021,420	3,132,470
Depreciation & Amortisation	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280	6,859,280
Impairment	0	0	0	0	0	0	0	0	0	0
Other Expenses	2,742,930	2,675,900	2,716,100	2,856,700	2,825,500	2,895,700	2,967,500	3,141,300	3,116,800	3,194,000
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0
Net Losses from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	21,630,250	21,840,096	22,120,867	22,570,368	22,833,410	23,275,164	23,656,626	24,218,058	24,519,371	24,974,692
Operating Result from Continuing Operations	2,437,675	4,419,376	937,117	692,921	986,307	1,114,404	1,317,006	1,354,361	1,666,749	1,840,152
Discontinued Operations										
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	2,437,675	4,419,376	937,117	692,921	986,307	1,114,404	1,317,006	1,354,361	1,666,749	1,840,152
Net Operating Result attributable to Council	2,437,675	4,419,376	937,117	692,921	986,307	1,114,404	1,317,006	1,354,361	1,666,749	1,840,152
Net Operating Result for the year before Grants and Contribution provided for Capital Purposes	1,062,555	170,776	206,517	78,221	356,107	468,404	654,806	675,561	970,949	1,127,052

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
STRONGER COMMUNITY										
Income from Continuing Operations										
<i>Revenue:</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	0	0	0	0	0	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income:</i>										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	0	0	0	0	0	0	0	0	0	0
Expenses from Continuing Operations										
Employee Benefits & On-Costs	0	0	0	0	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	2,271,750	1,595,707	0	0	0	0	0	0	0	0
Depreciation & Amortisation	0	0	0	0	0	0	0	0	0	0
Impairment	0	0	0	0	0	0	0	0	0	0
Other Expenses	3,000	0	0	0	0	0	0	0	0	0
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0
Net Losses from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,274,750	1,595,707	0	0	0	0	0	0	0	0
Operating Result from Continuing Operations	(2,274,750)	(1,595,707)	0	0	0	0	0	0	0	0
Discontinued Operations										
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	(2,274,750)	(1,595,707)	0	0	0	0	0	0	0	0
Net Operating Result attributable to Council	(2,274,750)	(1,595,707)	0	0	0	0	0	0	0	0
Net Operating Result for the year before Grants and Contribution provided for Capital Purposes	(2,274,750)	(1,595,707)	0	0	0	0	0	0	0	0

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
DOMESTIC WASTE										
Income from Continuing Operations										
<i>Revenue:</i>										
Rates & Annual Charges	1,696,050	1,721,500	1,747,300	1,773,400	1,817,900	1,863,500	1,910,100	1,957,800	2,006,700	2,056,800
User Charges & Fees	0	0	0	0	0	0	0	0	0	0
Interest & Investment Revenue	12,000	12,200	12,400	12,600	13,000	13,400	13,800	14,200	14,600	15,000
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	75,160	76,300	77,400	78,500	80,400	82,400	84,400	86,600	88,800	91,100
Grants & Contributions provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income:</i>										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	1,783,210	1,810,000	1,837,100	1,864,500	1,911,300	1,959,300	2,008,300	2,058,600	2,110,100	2,162,900
Expenses from Continuing Operations										
Employee Benefits & On-Costs	38,960	39,930	40,930	41,950	43,000	44,080	45,180	46,320	47,470	48,660
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	1,742,590	1,768,800	1,795,400	1,822,300	1,867,900	1,914,700	1,962,600	2,011,800	2,062,200	2,113,800
Depreciation & Amortisation	490	490	490	490	490	490	490	490	490	490
Impairment	0	0	0	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	0	0	0	0	0
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0
Net Losses from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,782,040	1,809,220	1,836,820	1,864,740	1,911,390	1,959,270	2,008,270	2,058,610	2,110,160	2,162,950
Operating Result from Continuing Operations	1,170	780	280	(240)	(90)	30	30	(10)	(60)	(50)
Discontinued Operations										
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,170	780	280	(240)	(90)	30	30	(10)	(60)	(50)
Net Operating Result attributable to Council	1,170	780	280	(240)	(90)	30	30	(10)	(60)	(50)
Net Operating Result for the year before Grants and Contribution provided for Capital Purposes	1,170	780	280	(240)	(90)	30	30	(10)	(60)	(50)

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
WATER										
Income from Continuing Operations										
<i>Revenue:</i>										
Rates & Annual Charges	596,560	605,480	614,560	623,800	631,910	640,090	648,440	656,860	665,360	673,930
User Charges & Fees	3,805,000	3,862,100	3,920,030	3,978,810	4,039,540	4,101,250	4,163,840	4,227,420	4,292,010	4,357,530
Interest & Investment Revenue	250,000	253,800	257,600	261,500	268,100	274,800	281,600	288,600	295,800	303,200
Other Revenues	30,000	30,500	31,000	31,500	32,300	33,100	33,900	34,700	35,600	36,500
Grants & Contributions provided for Operating Purposes	65,000	66,000	67,000	68,000	69,700	71,400	73,200	75,000	76,900	78,800
Grants & Contributions provided for Capital Purposes	50,000	50,800	51,600	52,400	53,200	54,000	54,800	55,600	56,400	57,200
<i>Other Income:</i>										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	4,796,560	4,868,680	4,941,790	5,016,010	5,094,750	5,174,640	5,255,780	5,338,180	5,422,070	5,507,160
Expenses from Continuing Operations										
Employee Benefits & On-Costs	992,590	1,017,440	1,042,890	1,069,030	1,095,740	1,123,130	1,151,210	1,180,010	1,209,570	1,239,760
Borrowing Costs	0	0	298,685	293,318	287,735	281,926	275,882	269,595	263,053	256,247
Materials & Contracts	1,997,920	2,031,850	2,066,160	2,101,080	2,153,720	2,207,290	2,262,290	2,318,530	2,376,310	2,435,240
Depreciation & Amortisation	1,089,230	1,105,568	1,122,152	1,138,984	1,156,069	1,173,410	1,191,011	1,208,876	1,227,010	1,245,415
Impairment	0	0	0	0	0	0	0	0	0	0
Other Expenses	142,000	144,300	146,600	148,900	152,600	156,400	160,200	164,000	168,000	172,000
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0
Net Losses from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	4,221,740	4,299,158	4,676,487	4,751,313	4,845,864	4,942,156	5,040,594	5,141,011	5,243,943	5,348,662
Operating Result from Continuing Operations	574,820	569,522	265,303	264,697	248,886	232,484	215,186	197,169	178,127	158,498
Discontinued Operations										
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	574,820	569,522	265,303	264,697	248,886	232,484	215,186	197,169	178,127	158,498
Net Operating Result attributable to Council	574,820	569,522	265,303	264,697	248,886	232,484	215,186	197,169	178,127	158,498
Net Operating Result for the year before Grants and Contribution provided for Capital Purposes	524,820	518,722	213,703	212,297	195,686	178,484	160,386	141,569	121,727	101,298

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/2026 Budget	2026/2027 Budget
SEWERAGE										
Income from Continuing Operations										
<i>Revenue:</i>										
Rates & Annual Charges	3,326,816	3,376,700	3,427,400	3,478,900	3,565,800	3,655,000	3,746,300	3,840,000	3,935,900	4,034,400
User Charges & Fees	787,000	798,800	810,800	822,900	843,500	864,600	886,200	908,400	931,100	954,400
Interest & Investment Revenue	231,000	234,500	238,000	241,600	247,700	253,900	260,300	266,900	273,600	280,400
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	71,420	72,500	73,600	74,700	76,600	78,500	80,500	82,500	84,500	86,600
Grants & Contributions provided for Capital Purposes	50,000	50,800	51,600	52,400	53,700	55,000	56,400	57,800	59,200	60,700
<i>Other Income:</i>										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	4,466,236	4,533,300	4,601,400	4,670,500	4,787,300	4,907,000	5,029,700	5,155,600	5,284,300	5,416,500
Expenses from Continuing Operations										
Employee Benefits & On-Costs	950,910	974,690	999,090	1,024,090	1,049,660	1,075,960	1,102,830	1,130,450	1,158,730	1,187,620
Borrowing Costs	192,690	188,353	184,188	178,709	173,318	167,521	161,724	154,616	147,410	139,662
Materials & Contracts	1,894,280	1,925,371	1,956,812	1,988,625	2,039,308	2,091,262	2,144,396	2,198,820	2,254,823	2,310,840
Depreciation & Amortisation	967,020	981,525	996,248	1,011,192	1,026,360	1,041,755	1,057,382	1,073,242	1,089,341	1,105,681
Impairment	0	0	0	0	0	0	0	0	0	0
Other Expenses	126,000	128,000	130,000	132,000	135,300	138,600	142,000	145,600	149,200	152,800
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0
Net Losses from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	4,130,900	4,197,939	4,266,338	4,334,616	4,423,946	4,515,098	4,608,332	4,702,728	4,799,504	4,896,603
Operating Result from Continuing Operations	335,336	335,361	335,062	335,884	363,354	391,902	421,368	452,872	484,796	519,897
Discontinued Operations										
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	335,336	335,361	335,062	335,884	363,354	391,902	421,368	452,872	484,796	519,897
Net Operating Result attributable to Council	335,336	335,361	335,062	335,884	363,354	391,902	421,368	452,872	484,796	519,897
Net Operating Result for the year before Grants and Contribution provided for Capital Purposes	285,336	284,561	283,462	283,484	309,654	336,902	364,968	395,072	425,596	459,197